

# ANNUAL REPORT

2022-2023

The logo for SSA (The Albury Sailors, Soldiers & Airmen's Club Limited) is rendered in a stylized, golden-yellow font. The letters 'S', 'S', and 'A' are interconnected, with the 'S's having a decorative, wavy appearance. The logo is positioned in the lower right quadrant of the cover, partially overlapping a large red poppy flower.

SSA

THE ALBURY SAILORS, SOLDIERS & AIRMEN'S CLUB LIMITED

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## ABOUT THIS REPORT | ABOUT SS&A CLUB

The 2023 Annual Report provides a comprehensive account of the venue's performance from 1 June 2022 to 31 May 2023. The report is presented as a commitment to transparent financial reporting, good corporate governance and clear strategic planning for future sustainability.

The Annual Report demonstrates initiatives undertaken throughout the 2022/23 period to strive toward our mission to be regional Australia's best entertainment experience, to maintain our brand identity as a community-orientated hospitality venue and to deliver on our customer first promise.

Finally, this publication reflects our commitment to improving member equity, to serving our community and to enhancing the working life of our employees.

Today, SS&A Albury is a premium entertainment venue in the heart of the Albury CBD. A large multi-purpose venue with a range of dedicated bars, dining, entertainment and function facilities. The venue houses the Social Dining and Bar restaurant offering a full À la carte menu and the Cafe which is available for a quick coffee and cake. The SS&A also features multiple bars, each with their own identity. The Studio which is host to our live and free entertainment; The Aurum Lounge, for an upmarket experience; The Locker Room is the region's best sports bar with giant screens and betting facilities.

With plenty of convenient parking plus a range of dedicated conferencing and function facilities, SS&A Albury is the place for Albury Wodonga locals and visitors to eat, drink and play.



# OUR VALUES

## *Our Mission*

To be regional Australia's best entertainment experience.

## *Our Brand*

We are a community focused entertainment venue.

We provide a welcoming service that is driven by continuous improvement. We promise to listen and strive to deliver a memorable customer experience

## *Our Values*

### **C.O.A.C.H.**

Our VALUES are who we are as a business and what we aspire to be. Every day there is an opportunity to C.O.A.C.H. and live up to our core values.

**CUSTOMER FIRST**

**OWN IT**

**ANZAC SPIRIT**

**CHAMPION**

**HAVE FUN**





WINNERS  
THREE YEARS  
IN A ROW





**\$6,750,798**

*Spent with local suppliers*



**\$596,617**

*Support for local charities and sporting groups*



**194**

*Local suppliers*



**34,088**

*Members as of May 2023*

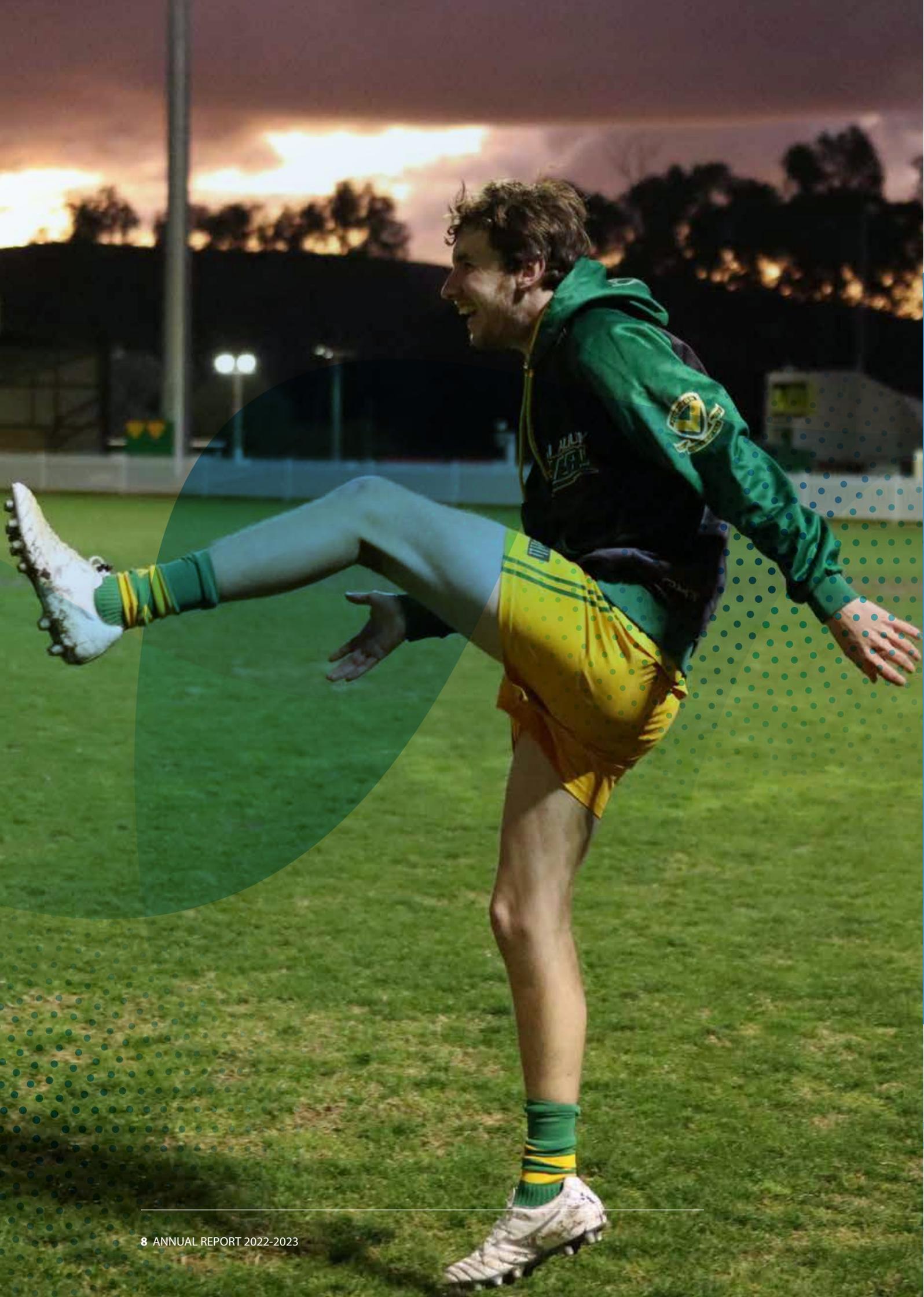


**146**

*Staff members as of May 2023*

## OUR LIFE MEMBERS

<b>BERT BRADDY</b>	<b>1951</b>
<b>ERIC FOLEY</b>	<b>1952</b>
<b>CLARRIE BOWRING</b>	<b>1952</b>
<b>DOUG MILHAM</b>	<b>1973</b>
<b>MERV BURKE</b>	<b>1978</b>
<b>JACK PHILLIPS</b>	<b>1978</b>
<b>TED EASTON</b>	<b>1978</b>
<b>ROY MALONEY</b>	<b>1982</b>
<b>GEORGE SPURR</b>	<b>1982</b>
<b>COL FRASER</b>	<b>1984</b>
<b>ERIC SHIELDS</b>	<b>1987</b>
<b>DES FLYNN</b>	<b>1987</b>
<b>FRED SCOTT</b>	<b>1987</b>
<b>PAT CAIN</b>	<b>1997</b>
<b>PAUL PACKHAM</b>	<b>2006</b>
<b>GRAHAM GARVIE</b>	<b>2016</b>
<b>PAT FLYNN</b>	<b>2018</b>



# THE NORTH ALBURY HOPPERS AND WODONGA JETS ALL ABILITIES TEAMS

THE North Albury Hoppers FIDA side is a huge part of the Ovens and Murray club.

But it only became apparent just how big when the Hoppers hosted their first All Abilities round-robin carnival in July.

Bunton Park was packed.

North Albury took on teams from Wodonga, Wangaratta, Shepparton and Echuca with hundreds of people flocking to the ground.

FIDA club president Katrina Burns remembers seeing a sea of green and gold colours standing around the players while coach Chris Pargeter spoke at half-time.

"It was unbelievable," Katrina said.

"To see so many people at the carnival was wonderful for the players and the wider community in general.

"We had so much support."

The crowd was larger than many Ovens and Murray home and away matches with club captain George Godde being gobsmacked.

"George commented: 'Oh my god, I would love to play in front of a crowd like this,'" Katrina said.

"It was amazing.

"All of a sudden, all these North Albury footballers and netballers came out to the huddle.

"The five clubs were really well supported." North Albury's FIDA side play in the Football Integration Development Association

League north conference and have 19 players on their books.

Ages range from 14 to 45.

It has a 12-member committee including three of its players.

The side trains on Thursday nights with each of the five clubs hosting a round-robin carnival during the season.

Chris said the idea to form a North Albury side evolved last year.

"I was involved in coaching at Wodonga through my daughter Meg playing and noticed many of the players were from Lavington, Thurgoona, West Albury and Jindera and I thought wouldn't it be great to see another side start up," he said.

"Wodonga had 27 or 28 players and is a great club.

"Hopefully Wodonga can get a second side in the next few years.

"Phil Thorneycroft and myself got in touch with Tony Burns and North Albury and they were fantastic in their support.

"We are really pleased with our first season and hopefully we can grow and get more players involved next season."

While the players have had a ball, North Albury has also been amazed by its support crew including photographer Adrian Kaletta.

Adrian has taken thousands of photographs since becoming involved and is now an invaluable member of the club.

"He's been amazing," Katrina said.

Katrina and Chris said a \$5,000 grant from the SS&A helped get the club off the ground

"It's been invaluable in paying for transport, jumpers, shorts and socks and expenses like that," Chris said.

"We had nothing at that point.

"Then other people wanted to sponsor us as well."

Chris is coaching Victoria Country this year at the AFL National Inclusion Carnival with three North Albury players - Ryan, Anthony and Jarrod - trying out for the side.

Another two - Heath and Jack - are hoping to play for NSW.

Meanwhile, Wodonga Jets are also thriving. The Jets, who started playing football at Martin Park in 2012, attract players from throughout the region with the Ovens and Murray club breaking new ground by introducing an All Abilities netball side in recent seasons.

Spokesman Richard Bence said the side had been a great initiative.

"Kelly Perry was on the board of WFC in 2019 and worked in disability at Belvoir," Richard said.

"She saw a netball side as a natural progression in All Abilities sport at WFC.

"She approached the board about incorporating netball and this was welcomed.

"It began with small beginnings in 2020 with training and then they played their first game against Wangaratta in 2021 on the same day as All Abilities AFL Carnival day. "

Strong interest has been shown with the club believing the formation of North Albury will provide further cross-border opportunities in years to come.

On the football front, the Jets have been fortunate to attract the help of senior footballers including Sam Maher and Jack Russell.

Richard said players enjoyed on and off-field interaction.

"The social element has been so important for the players as a whole," Richard said.

"In the All Abilities team there are no barriers, and it has been a great vehicle for people with AFL and non-AFL backgrounds to be involved in a team sport.

"It would seem they enjoy the team environment.

"The players love winning but not as much as being together and pulling on the jumper and uniform."

Over the years, the Jets have had players represent Victoria and NSW.

Jarrod Redcliffe is the club's most decorated player with All Australian representation in 2017-18.

Wodonga will use a \$15,000 grant from the SS&A to assist with buying specialised training equipment to assist with hand-eye coordination.

Netball uniforms and football socks, shorts and jumpers will be purchased while the money will also be used to assist with travel.





# NSW RETIRED & FORMER POLICE ASSOCIATION & BEYOND THE BADGE

The Murray River branch of the NSW Retired and Former Police Association isn't afraid to get its hands dirty.

From assisting with resumes to organising social bowls events, the branch has been supporting members after they have left the force or other police jurisdictions for many years.

Secretary Beth Docksey said the group focused on friendship and welfare.

"We have one or two social functions per month including weekends away to keep the police family together," Beth said.

"The change from lifetime careers to many people having a number of different careers during their life has moved us towards assisting with career transition for both young and more mature officers."

Branch membership has grown significantly since 2017, increasing by 100 former police officers.

It has membership along the Murray River from the western side of the Snowy Mountains across to Tocumwal and about 80km north of the border.

The branch also has about 20 former NSW police members in Victoria.

"We liaise with other branches and have lunches or weekends away," Beth said.

"At the end of October for one week we are hosting Roaming the Murray River Region with RFPA members attending from all over the state."

As well as providing social and welfare support, the branch has transitioned into helping

officers who are going through medical retirements, resignations and redundancies.

"As some years have lapsed since joining the force, applications and processes for gaining employment have changed significantly with technology and these officers need guidance to transition into and be successful at applying for new careers," Beth said.

"We have previously held a Career Confidence Workshop in Albury which certainly showed us that the processes have changed.

"I also helped one of our members establish Bowls Gr8 for Brains about three years ago.

"The fun free social bowls days has grown across the region and states as a manner that we can support former officers, emergency services and armed forces officers to manage and move through mental health challenges.

"There has been a number of the Murray River RFPA members that now have fun weekly at BG4B."

The branch will primarily use the SS&A's \$12,000 funding to bring the Beyond the Badge team to Albury to present a two-day career transition program

Beyond The Badge is a not for profit charity that exists to support first responders and veterans across Australia.

It was established by former police officers Sean Haran and Simon Bradstock who after their own change of career path into the private sector saw the need for this type of support and guidance.



# ALBURY'S ST VINCENT DE PAUL SOCIETY HAS NEVER BEEN MORE RELIED UPON ON THE BORDER

Albury's St Vincent de Paul Society has never been more relied upon on the Border.

In the past three years, more and more disadvantaged and homeless people have asked for help with Tailored Support Service Coordinator Shantelle Lidden saying there is a constant need for financial aid, food, clothing, temporary accommodation and referral services.

"In 2021/2022, \$170,500 was distributed to 1700 people, whereas this financial year \$237,500 was provided to 1900 people," Shantelle said.

"86 per cent are seeking support due to a shortage of food and 21 per cent experiencing housing stress.

"Approximately 31 per cent of people seeking assistance from Vinnies are doing so for the first time."

One of most important fundraisers for the organisation is the Albury Vinnies Community Sleepout.

Seventy people took part this year with participants given soup and a bread roll for dinner and a piece of cardboard to sleep on.

"It was an amazing success," Shantelle said.

"We raised over \$33,700 which is \$3700 over our target goal of \$30,000."

The sleepout is designed to give participants the opportunity to experience first-hand the harsh realities of what people endure each day as a result of homelessness.

The SS&A donated \$10,000 to the sleepout with St Vinnies using the funds to help people obtain identity documents as well as access to nutritious food, showers and laundry.

The money will also be spent on financial support for travel and medical appointments and equipping people with the skills and resources to reconnect with the community and improving their life outcomes.

"The money is critically important," Shantelle said.

"Without support from the SS&A, we would not have reached our target fundraising goal over the last three years we have held the campaign."



## BOYS TO THE BUSH

BOYS to the Bush will have touched the lives of almost 15,000 children by the end of the year.

Since being founded by Border residents Adam DeMamiel, Tim Sanson and Richard Leahy in 2017, the program has exploded with offices and staff set up in Albury-Wodonga, Forbes, Bathurst, Wangaratta, Echuca-Moama, Leeton, Young and Dubbo. And there is no hint of the not-for-profit charity slowing down.

"We are absolutely thrilled that we have been able to scale up our organisation to impact the lives of more kids in regional areas," Adam said.

"We have plans to continue to grow into many more locations throughout Australia."

Of the 15,000 children, about 20 per cent have benefited from one of Boys to the Bush's intensive programs.

Adam is particularly excited about the school MENToring program.

Schools are invited to nominate candidates based on a criteria with students taking part in a range of activities one day per fortnight. The program involves a group of around 10 children spending five full days together exploring what their community has to offer.

"They visit a number of local industries and businesses for workplace tours," Adam said.

"They spend time on local farms learning about life on the land, they learn about

Aboriginal culture and local sites of significance, they engage in conversation with local stakeholders, they learn the importance of giving back to community and they are encouraged to get out of their comfort zones, get off their devices and use the amazing facilities/waterways they have on their doorstep."

Ultimately, it is an opportunity for students to spend time with positive adult influences, building stronger connections with each other while learning new skills and meeting people from their community.

Adam said SS&A's \$50,000 grant was crucial to the success of the MENToring program.

"Without the generous and ongoing financial assistance of the SS&A, hundreds of kids from this region would simply not be afforded this amazing opportunity every year," Adam said.

"It is reassuring to know that large organisations such as the SS&A understand the importance of such programs that enhance opportunities and outcomes for local kids."

Boys to the Bush focuses on preventative and early intervention strategies for "disengaged" young males.

It offers a range of programs aimed at supporting boys to become better men in the future.

# EXECUTIVE SUMMARY

## EMPOWERING OUR COMMUNITY, ACHIEVING EXCELLENCE

Dear Members,

We are pleased to present the Executive Summary of the Albury SS&A Club's Annual Report for the year 2023. It is with great pride that we reflect on another year of success, resilience, and growth in service to our community.

**Navigating Challenges** The year 2023 brought its share of challenges, from ongoing global uncertainties to local economic shifts. In the face of these challenges, the Albury SS&A Club continued to demonstrate remarkable resilience and adaptability. Our commitment to the service, safety, and well-being of our members, guests, and staff remained unwavering throughout the year.

**Financial Performance** Our financial performance in 2023 was commendable. We achieved a total revenue of \$38.7 million and a Net Profit of \$5.75 million. This growth can be attributed to prudent financial management, growth across all revenue streams, and most importantly, the loyalty and support of our members, guests and the wider Albury Wodonga community.

**Community Engagement** The Albury SS&A Club continued its strong tradition of community engagement. We contributed over \$595,000 in cash, in addition to in-kind

support, to various community initiatives and charitable causes during the year. Our partnerships supported local organizations, including:

Boys to the Bush; Albury Legacy; Albury RSL; RSL Victoria - Veterans Hub Wodonga; Australian War Widows, St Vincent De Paul – Albury; Wounded Heroes Association; Beyond the Badge Limited; St Davids - Christmas Giving Tree; Blue Earth Schools Program – Wodonga Senior Secondary College, Lavington East Primary School, Wodonga South Primary School; Albury Wodonga Health Paediatric Ward; Albury Wodonga Health Mental Health Service; Albury Wodonga Cancer Centre; Albury Wodonga Food Share; Ronald Mc Donald House Wodonga.

We also supported numerous sporting clubs and groups across the region, further underscoring our commitment to making a positive impact in the community. These Clubs and associations include:

Ovens & Murray Football Netball League; Albury Wodonga Bandits Basketball; Albury Basketball Association; SS&A Basketball Club; Albury Amateur Swim Club; Albury Wodonga Junior Rugby Union; Wodonga Cricket Club All Abilities Team; Wodonga

Jets All Abilities Football & Netball Teams  
North Albury Football Club All Abilities  
Football Team; Albury Netball Association;  
Lavington Panthers Football Netball Club;  
Wangaratta Football Netball Club; North  
Albury Football Netball Club; Brocklesby-  
Burrumbuttock Football Netball Club;  
Wodonga Raiders Football Netball Club;  
Albury Junior Cricket Club; Albury Wodonga  
Cycling Club; Border Robotics; Murray Crays  
Football Club.

**Infrastructure and Renovations** In 2023, we completed several improvements to our club facilities. These improvements focused on behind-the-scenes mechanical and infrastructure enhancements, enhancing the overall member and guest experience. These updates position us for continued growth in the years ahead. We are dedicated to providing state-of-the-art amenities and plan to improve our front-of-house member amenities and facilities in the coming 12 to 24 months. We are looking forward to sharing these plans with members in the New Year.

**Membership and Patronage** Our membership base saw steady growth, with a total of 34,008 members at the end of May 2023. This reflects the trust our community places in the Albury SS&A Club as a premier destination for social, recreational and entertainment activities. Patronage also remained strong, with an average of over 2,000 members and guests visiting our

club each week. We are proud to have been voted winners of the Clubs NSW Perfect Plate competition for a third year in a row. This award underscores our staff's commitment to continued growth and improvement within our Food & Beverage offerings.

**Outlook for 2024** As we look ahead to 2024, the Albury SS&A Club remains committed to excellence, innovation, customer service, and community support. We will continue to invest in our facilities, explore new avenues for growth, and strengthen our ties with the Albury Wodonga community.

In conclusion, the 2022/2023 financial year was a testament to our resilience, adaptability, and commitment to our members, guests, and the wider community. We extend our gratitude to our dedicated staff, loyal members and the entire Albury Wodonga region for their unwavering support.

Eddie Dunlop  
President

Gerard Darmody  
Chief Executive Officer



**THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD**  
**ACN 001 042 397**

# FINANCIAL STATEMENTS

FOR THE YEAR ENDED  
31 MAY 2023

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# DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2023

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Your directors present the financial statements of The Albury Sailors, Soldiers and Airmen's Club Ltd (the Company) for the year ended 31 May 2023.

## Directors

The names of the directors in office at any time during or since the end of the financial year are:

<b>E. Dunlop - President</b> Board Member since 27 October 2010 Company Director at Dunlop Drilling.	<b>M. Chapman – Vice President</b> Board Member since 31 October 2012 Retired school principal
<b>C. Darts OAM</b> Board Member since 27 October 2010 Retired serviceman	<b>M. Leman – Vice President</b> Board Member since 27 October 2010 Park Manager, Discovery Parks, Lake Hume Victoria
<b>M. Dando</b> Board Member since 29 October 2014 Retired Army Major	<b>M. Ashcroft</b> Board Member since 31 October 2012 Insurance representative at Elders Insurance
<b>O. McFarlane</b> Board Member since 23 February 2022 Financial services - Rural Bank	<b>N. Sargent</b> Board member since 28 October 2020 Retired financial controller

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

## Company secretary

The Company's secretary is Mr Gerard Darmody, who was appointed on 29 February 2017. Mr Darmody is the Company's Chief Executive Officer.

## Principal activities

The principal activities of the Company during the year were management of licensed social club facilities with associated sporting activities for members of the club.

## Review of operations

The operating profit of the club for the year before income tax was \$5,976,830 profit (2022: \$5,827,965 profit). Income tax expense is \$225,790 (2022: \$102,562).

## Short term and long-term objectives

The Club's short-term objectives are to provide for members and guests a safe environment and to continue to provide members and guests the best service possible.

In the long term, the company has adopted the following strategies:

- To become financially secure.
- To grow the club operations in accordance with members interests; and
- To trade profitably to enable updating of amenities and guarantee future growth.

# DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2023

## Meetings of directors

The number of meetings of the Company's directors held during the year ended 31 May 2023, and the numbers of meetings attended by each director were:

	No. of Meetings Attended	No. of Meetings Held*
E. Dunlop	9	12
M. Leman	10	12
C. Darts OAM	10	12
M. Ashcroft	12	12
M. Chapman	11	12
M. Dando	9	12
N. Sargent	12	12
O. McFarlane	12	12

\* reflects the number of meetings held during the time the director held office during the year.

## Member Liability

The Company is incorporated as a Company limited by guarantee. In accordance with the Memorandum of Association of the Company, every member of the Company undertakes to contribute an amount limited to \$1 per member in the event of winding up the Company during the time he or she is a member or within one year thereafter. The number of members on 31 May 2023 was 34,088 (2022: 30,745).

## Core and Non-core Property

In accordance with Section 41 of the Registered Clubs Act 1976, core property of a registered club means any real property owned or occupied by the club that comprises:

- the defined premises of the club, or
- any facility provided by the club for the use of its members and their guests, or
- any other property declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club, but does not include any property referred to in paragraphs (a) - (b) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, not to be core property of the club.

The following is a breakdown of the club's core and non-core real property:

### Core Real Property

570-580 Olive Street, Albury (main club, with the exception of car park, refer below).

### Non-core Real Property

Lot 2 in Deposited Plan 1090460 (land comprising Olive Street car park).  
600 Olive Street, Albury (Seaton Arms Hotel)

THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

# DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2023

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## Auditor's independence

The lead auditor's independence declaration for the year ended 31 May 2023 has been received and can be found on page 5 of the financial report.

This report is signed in accordance with a resolution of the directors.

President  
Eddie Dunlop

Vice President  
Mark Leman

Albury  
22 August 2023

# DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2023

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## Auditors' Independence Declaration

As lead auditor for the audit of The Albury Sailors, Soldiers and Airmen's Club Ltd for the year ended 31 May 2023, I declare that, to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- b) No contraventions of any applicable code of professional conduct in relation to the audit.

Johnsons MME  
Chartered Accountants

Stephen Clarke  
Director

Albury  
22 August 2023

# DIRECTORS' DECLARATION

FOR THE YEAR ENDED 31 MAY 2023

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The directors declare that the financial statements and notes set out on pages 7 to 23:

- a) comply with Accounting Standards – Simplified Disclosure Requirements, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- b) give a true and fair view of the Company's financial position as at 31 May 2023 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date.

In the director's opinion:

- a) the financial statements and notes are in accordance with the Corporations Act 2001; and
- b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

President  
Eddie Dunlop

Vice President  
Mark Leman

Albury  
22 August 2023

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 MAY 2023

	Note	2023 \$	2022 \$
<b>Revenue</b>	<b>2</b>	<b>38,710,321</b>	<b>32,042,261</b>
Cost of goods sold	3	2,937,999	2,079,892
Employee related expense		9,589,662	7,612,872
Poker machines taxes & monitoring fees		7,421,395	6,279,342
Advertising, promotion and marketing expense		3,232,887	2,486,875
Depreciation and amortisation	3	3,377,088	2,912,730
Utilities and Rent		1,168,086	888,824
Repairs and maintenance		1,079,464	875,217
Security expenses		465,774	467,515
Professional fees		507,053	304,999
Finance expenses	3	20,156	1,645
IT and communications		556,345	408,963
Insurance		331,192	317,505
Gifts and donations		592,534	755,774
Borrowing costs		50,461	38,479
Travel and accommodation		46,574	2,646
Other expenses		1,356,821	781,018
<b>Profit/(Loss) before income tax</b>		<b>5,976,830</b>	<b>5,827,965</b>
Income tax expense/(credit)	1(e),4	225,790	102,562
<b>Net Profit/(Loss) for the year</b>		<b>5,751,040</b>	<b>5,725,403</b>
<b>Other Comprehensive Income</b>			
Items that will not be reclassified subsequently to profit or loss:			
Revaluation of land & buildings		-	-
<b>Total Comprehensive Result for the year</b>		<b>5,751,040</b>	<b>5,725,403</b>

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

## STATEMENT OF FINANCIAL POSITION

FOR THE YEAR ENDED 31 MAY 2023

	Note	2023 \$	2022 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	8,558,248	7,966,014
Trade and other receivables	6	167,822	306,834
Inventories	7	209,282	210,389
Other	8	224,466	263,108
Total Current Assets		9,159,818	8,746,345
<b>Non-Current Assets</b>			
Financial assets	9	624,071	-
Other financial assets		206	206
Property, plant and equipment	10	44,320,944	42,213,580
Total Non-Current Assets		44,945,221	42,213,786
<b>Total Assets</b>		54,105,039	50,960,131
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	11	3,131,666	6,121,054
Lease Liabilities	12	1,766,960	1,577,530
Provisions	13	892,970	887,900
Other liabilities	14	244,503	248,358
Total Current Liabilities		6,036,099	8,834,842
<b>Non-current liabilities</b>			
Lease Liabilities	15	1,382,083	1,184,286
Provisions	16	65,810	70,996
Total Non-Current Liabilities		1,447,893	1,255,282
<b>Total Liabilities</b>		7,483,992	10,090,124
<b>Net Assets</b>		46,621,047	40,870,007
<b>EQUITY</b>			
Revaluation Reserve		3,370,000	3,370,000
Retained earnings		43,251,047	37,500,007
<b>Total Equity</b>		46,621,047	40,870,007

The above statement of financial position should be read in conjunction with the accompanying notes.

# STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 MAY 2023

	Notes	Retained Profits	Revaluation Reserve	Total
<b>Balance at 1 June 2021</b>		<b>31,774,604</b>	<b>3,370,000</b>	<b>35,144,604</b>
Net profit for the year		5,725,403	-	5,725,403
Balance at 31 May 2022		37,500,007	3,370,000	40,870,007
Net profit for the year		5,751,040	-	5,751,040
<b>Balance at 31 May 2023</b>		<b>43,251,047</b>	<b>3,370,000</b>	<b>46,621,047</b>

*The above statement of changes in equity should be read in conjunction with the accompanying notes.*

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2023

	Note	2023 \$	2022 \$
<b>Cash Flows from Operating Activities</b>			
Receipts from members & customers		38,655,674	31,892,096
Payments to suppliers and employees		(31,908,865)	(19,777,267)
		6,746,809	12,114,829
Interest paid		(70,617)	(40,124)
Interest received		64,148	-
Taxes paid		(426,589)	(263,592)
<b>Net cash inflow/(outflow) from operating activities</b>		<b>6,313,751</b>	<b>11,811,113</b>
<b>Cash Flows from Investing Activities</b>			
Payments for property, plant and equipment		(5,587,155)	(10,472,377)
Proceeds from the sale of property, plant and equipment		102,482	147,178
Payments for investment in financial assets		(624,071)	-
<b>Net cash inflow/(outflow) from investing activities</b>		<b>(10,325,199)</b>	<b>(10,325,199)</b>
<b>Cash flows from Financing Activities</b>			
Proceeds from leases		2,403,456	1,458,187
Repayment of leases		(2,016,229)	(1,735,345)
<b>Net cash inflow/(outflow) from financing activities</b>		<b>387,227</b>	<b>(277,158)</b>
<b>Net Increase/(Decrease) in Cash Held</b>		<b>592,234</b>	<b>1,208,756</b>
Cash at the beginning of the financial year		7,966,014	6,757,258
<b>Cash at the End of the Financial Year</b>	<b>5</b>	<b>8,558,248</b>	<b>7,966,014</b>

The above statement of cash flows should be read in conjunction with the accompanying notes.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 1. Summary of significant accounting policies

### Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosure and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The principal accounting policies adopted in the presentation of the financial statements are set out below. These policies have been consistently applied to both years presented, unless otherwise stated.

The financial statement, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified where applicable, by the measurement at fair value of land and buildings.

Under Australian Accounting Standards, there are requirements that apply specifically to not-for-profit entities that are not consistent with International Financial Reporting Standards (IFRS) requirements. The company has analysed its purpose, objectives and operating philosophy and determined that it does not have profit generation as a prime objective. Consequently, where appropriate the Company has elected to apply options and exemptions within the accounting standards which are applicable to not-for-profit entities.

Comparative information has been reclassified where appropriate to enhance comparability.

### Accounting policies

#### a) Revenue

All revenue is stated net of the amount of goods and services tax (GST).

##### (i) Sale of goods and services

Revenue from the sale of food, beverage and other goods is recognised at the point in time the goods are delivered to customers.

Revenue from gaming and other services rendered is recognised at the point in time the service is provided to customers.

##### (ii) Membership revenue

Membership revenue is recognised over time as the performance obligations to deliver member services are satisfied, which are expected to occur over periods of up to five years. Subscriptions received where the performance obligation remains unsatisfied are shown as contract liabilities under the heading of other liabilities (refer note 14).

##### (iii) Interest

Interest revenue is recognised when accrued taking into account applicable interest rates.

#### b) Borrowing Costs

Borrowing costs are recognised as expenses in the period in which they are incurred.

#### c) Maintenance & Repairs

Maintenance, repair costs and minor renewals are charged as expenses as incurred.

#### d) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

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## Note 1. Summary of significant accounting policies (continued)

### e) Income Tax

Income tax comprises current tax and deferred tax. Income tax expense is recognised in the profit or loss of the club except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

The mutuality principle has been applied to the income tax calculation of the Club. The Club has applied a non-member apportionment rate for the 2023 financial year of 18.93% (2022: 18.21%).

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill, and the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

### f) Property, Plant & Equipment

All plant and equipment is stated at cost less depreciation and impairment losses. Cost is measured as the fair value of the assets given up, liabilities undertaken at the date of acquisition plus incidental costs directly attributable to the acquisition. The purchase method of accounting is used for all acquisitions of assets.

Land and buildings are shown at fair value, based on periodic, at least every 3 years, valuations by external independent valuers, less subsequent depreciation and impairment for buildings. The valuations are undertaken more frequently if there is a material change in the fair value relative to the carrying amount. Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Increases in the carrying amount arising on revaluation of land and buildings are credited in other comprehensive income through to the revaluation surplus reserve in equity. Any revaluation that results in a decrement is initially taken in other comprehensive income through to the revaluation surplus reserve to the extent of any previous revaluation surplus of the same asset. Thereafter the decrements are taken to profit or loss.

Depreciation is recognised in the statement of profit or loss and other comprehensive income on a diminishing value basis over the estimated useful lives of each part of an item of property, plant and equipment, with the exception of buildings for which depreciation is recognised on a straight-line basis. Land is not depreciated. All assets purchased from 1 June 2012 have the straight-line method of depreciation applied to them. The estimated useful lives for the current and comparative periods are as follows:

	2023	2022
Buildings	3%	3%
Plant and equipment	3-20%	3-20%
Motor vehicles	33%	33%
Computers	20%	20%
Gaming machines	20-30%	20-30%

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the statement of profit or loss and other comprehensive income.

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# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 1. Summary of significant accounting policies (continued)

**g) Trade and Other Receivables**

All trade receivables initially recorded at fair value and subsequently measured at cost using the effective interest method, less any provision for impairment. Refer note 1(l).

**h) Inventories**

Inventory is stated at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

**i) Trade and Other Payables**

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. These amounts are unsecured and usually paid within 30 days of recognition.

**j) Borrowings**

Borrowings are carried at their principal amounts, which is not materially different to the present value of future cash flows associated with servicing the debt. Any interest payable on borrowings is accrued over the period it becomes due and is recorded as part of other creditors.

**k) Leases**

The Company assesses whether a contract contains a lease at the inception of the contract. The Company recognises a right of use asset and a corresponding lease liability in respect to all lease arrangements in which it is the lessee, with the exception for short term leases (leases with a term of less than 12 months) and leases of low value assets (less than \$10,000). For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

The lease liability is initially measured at the net present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The right of use assets recognise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment. Right-of-use assets are depreciated over the shorter period of the lease term and useful life of the underlying asset.

**l) Impairment of Assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value, less cost to sell and value in use.

**m) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

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## Note 1. Summary of significant accounting policies (continued)

### n) Employee Benefits

#### *(i) Short-term employee benefits*

A provision is made for the Company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Company's obligations for short-term employee benefits such as wages and salaries are recognised as part of current trade and other payables in the statement of financial position.

#### *(ii) Other long-term employee benefits*

The Company classifies employees' long service leave and annual leave entitlements as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the Company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and discounted at rates determined by reference to market yields at the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the re-measurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

The Company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

### o) Critical Accounting Estimates

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data obtained both internally and externally.

#### *Key Estimates*

The company assesses impairment at each reporting date by evaluating conditions specific to the company that may lead to impairment. Where evidence of impairment exists, the recoverable amount of the asset is determined. The calculations performed in assessing recoverable amounts incorporate a number of estimates. No impairment has been recognised for the year ended 31 May 2023.

### p) Financial Instruments

#### *Initial Recognition and Measurement*

Financial assets and financial liabilities are recognised when the company becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the entity commits itself to either the purchase or sale of the asset. Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified as "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 1. Summary of significant accounting policies (continued)

### *Classification and Subsequent Measurement*

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method. Financial assets are subsequently measured at:

- amortised cost
- fair value through other comprehensive income or
- fair value through profit and loss.

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates; and
- the business model for managing the financial asset comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss. The company initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.
- it is in accordance with the documented risk management or investment strategy and information about the groupings is documented appropriately, so the performance of the financial liability that is part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis; and
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

### *Derecognition*

A liability is derecognised when it is extinguished. An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred. All the following criteria need to be satisfied for the derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the company no longer controls the asset (i.e. has no practical ability to make unilateral decision to sell the asset to a third party).

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

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## Note 1. Summary of significant accounting policies (continued)

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity which the entity elected to classify under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

### q) Fair Value

The Company measures some of its assets on a recurring basis. Fair value is the price the Company would receive to sell an asset in an orderly transaction between independent, knowledgeable and will market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from the principal market for the asset. In the absence of such a market, market information is extracted from the most advantageous market available to the Company at the end of the reporting period. For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

### r) New Accounting Standards and Interpretations

A number of Australian Accounting Standards have been issued or amended since the last reporting date and are applicable to the entity but are not yet effective. The directors have assessed the impact of these amendments and they are immaterial to the entity. They have not been adopted in the preparation of the financial statements at balance date.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 2. Revenue

		2023	2022
		\$	\$
<b>Continued Operations:</b>			
Revenue from contracts with customers	a	38,433,487	31,553,023
Other sources of revenue	b	276,834	489,238
		38,710,321	32,042,261
<b>a. Disaggregated revenue</b>			
The company has disaggregated revenue into various categories in the following table. The revenue is disaggregated by service lines and timing of revenue recognition			
<b>Service Lines</b>			
Sale of goods and services		9,118,126	6,342,178
Gaming revenue		27,944,102	24,118,411
Membership subscriptions		84,769	80,131
Marketing and entertainment sales		536,099	393,526
Other Income-Services		750,391	618,777
		38,433,487	31,553,023
<b>Timing of revenue recognition</b>			
Products and services transferred to customers:			
At a point in time		38,602,183	31,472,892
Over time		84,769	80,131
		38,686,952	31,553,023
<b>b. Other Sources of Revenue</b>			
Rental revenue received		64,029	60,993
Profit/(Loss) on disposal of non-current assets		125,656	(45,649)
Interest revenue		64,148	-
Sundry revenue		23,001	473,894
		276,834	489,238

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 3. Profit

	2023	2022
	\$	\$
<b>Net gains and expenses</b>		
Profit/(Loss) before income tax expense includes the following expenses:		
<b>Expenses</b>		
Cost of goods sold		
- Bar	1,348,927	1,007,560
- Catering	1,589,072	1,072,332
	<u>2,937,999</u>	<u>2,079,892</u>
Depreciation and amortisation		
- Buildings	730,306	621,654
- Plant and equipment	1,066,366	1,048,412
- Right of use assets	1,580,416	1,242,644
	<u>3,377,088</u>	<u>2,912,730</u>
Finance expenses	20,156	1,645
Movement in provisions	200,684	(74,863)

## Note 4. Income tax expense

### Reconciliation of income tax expense to prima facie tax payable

Profit/(Loss) before income tax	5,976,830	5,827,965
Prima facie tax on current year surplus before income tax 25% (2020: 26%)	1,494,207	1,456,991
Add/(Less) tax effect of:		
- Non-deductible expenses/ non-assessable income	212,660	126,603
- Exempt Income – non-taxable member income	(1,481,070)	(1,363,527)
- Under/(over) provision	-	(117,511)
<b>Income tax expense</b>	<u>225,790</u>	<u>102,562</u>

### Deferred tax balances

No deferred tax balances have been recognised in the financial statements on the basis that the balances are unlikely to be material based on the mutuality concept applied to the income tax calculation as detailed in note 1(b).

As at 31 May 2023 the Club had unrecognised carry forward tax losses of nil (2022: nil).

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 5. Current assets – Cash and Cash Equivalents

	2023	2022
	\$	\$
Cash at bank	7,352,840	6,991,204
Cash on hand	1,205,408	974,810
	<u>8,558,248</u>	<u>7,966,014</u>

## Note 6. Current assets – Trade and Other Receivables

Trade debtors	166,036	155,905
Other	1,786	150,929
	<u>167,822</u>	<u>306,834</u>

All debtors are considered collectible.

## Note 7. Current assets – Inventories

Bar stocks	111,147	111,588
Catering stocks	41,246	37,513
Promotion stocks	56,888	61,288
	<u>209,282</u>	<u>210,389</u>

## Note 8. Current assets – Other

Prepayments	<u>224,466</u>	<u>263,108</u>
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# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 9. Non-Current assets – Financial Assets

	2023	2022
	\$	\$
Investment in exchange traded funds (ETF)	624,071	-

## Note 10. Non-current assets – Property, Plant and Equipment

	2023	2022
	\$	\$
<b>Land and buildings</b>		
Land – at fair value (i)	10,170,000	10,170,000
Buildings – at fair value (i)	17,810,000	17,810,000
– at cost	11,623,440	3,958,745
Less: Accumulated depreciation	(2,507,237)	(1,776,932)
	26,926,202	19,991,813
Total Land and Buildings	37,096,202	30,161,813
<b>Plant and equipment</b>		
Plant and Equipment – at cost	10,064,168	9,567,908
Less: Accumulated depreciation	(7,224,717)	(6,803,698)
	2,839,451	2,764,210
<b>Right of use assets (leased gaming machines)</b>		
At cost	8,927,747	6,774,412
Less: Accumulated depreciation	(4,542,456)	(2,941,807)
	4,385,291	3,832,605
Capital works in progress	-	5,454,952
<b>Total Property, Plant and Equipment</b>	<b>44,320,944</b>	<b>42,213,580</b>

i) Freehold land and buildings in Olive Street Albury were independently valued by Daniel Hogg AAPI, MRICS, Certified Practising Valuer of Preston Rowe Paterson Albury Wodonga as at 30 June 2019. Land was valued using the market approach and buildings were valued using the depreciated replacement cost approach.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 10. Non-current assets – Property, Plant and Equipment (continued)

### Movements in carrying amounts:

	Land	Buildings	Plant and equipment	Right of use assets	Capital works in progress	Total
WDV 1 June 2021	7,720,000	19,345,712	2,665,693	3,842,593	1,281,297	34,855,295
Additions	-	-	964,242	1,325,628	8,182,507	10,472,377
Disposals	-	-	(99,875)	(92,952)	(8,535)	(201,362)
Transfers	2,450,000	1,267,755	282,562	-	(4,000,317)	-
Depreciation	-	(621,654)	(1,048,412)	(1,242,664)	-	(2,912,730)
WDV 31 May 2022	10,170,000	19,991,813	2,764,210	3,832,605	5,454,952	42,213,580
Additions	-	33,004	1,038,450	2,153,335	2,385,735	5,610,524
Disposals	-	-	(11,536)	(20,233)	(94,303)	(126,072)
Transfers	-	7,631,691	114,693	-	(7,746,384)	-
Depreciation	-	(730,306)	(1,066,366)	(1,580,416)	-	(3,377,088)
WDV 31 May 2023	10,170,000	26,926,202	2,839,451	4,385,291	-	44,320,944

## Note 11. Current liabilities – Trade and Other Payables

Trade creditors	679,417	846,819
Accrued expenses	2,452,249	5,274,235
	<u>3,131,666</u>	<u>6,121,054</u>

## Note 12. Current liabilities – Lease Liabilities

	2023	2022
	\$	\$
Gaming machines lease liability	<u>1,766,960</u>	<u>1,577,530</u>

### Security:

(i) Leases are secured against the relevant asset subject to finance.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 13. Current liabilities – Provisions

	2023	2022
	\$	\$
Employee Entitlements - Annual Leave	461,524	378,358
Employee Entitlements - Long Service Leave	317,240	253,027
Provision for income tax	(98,129)	102,669
Points Redemption	12,309	17,917
Bingo Cash	12,138	13,540
Link Jackpots	187,888	122,389
	892,970	887,900

## Note 14. Current liabilities – Other liabilities

Unearned revenue - Membership subscriptions	121,102	145,394
Unearned revenue - Car parking lease	33,096	30,934
Unearned revenue - Stored Value Cards	37,902	35,626
Unearned revenue - Beverage Rebate	3,000	16,666
Unearned revenue - SS&A Community Fund	38,318	17,867
Unearned revenue - Other	11,085	1,871
	244,503	248,358

## Note 15. Non-current liabilities – Lease Liabilities

Gaming machines lease liability	1,382,083	1,184,286
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Security: Refer note 12.

## Note 16. Non-current liabilities – Provisions

Employee Entitlements – Long Service Leave	65,810	70,996
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# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 17. Related party transactions

### (a) Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The key management personnel of the company comprise the directors and executives who are responsible for the financial and operational management of the company.

	2023	2022
	\$	\$
Compensation paid to key management personnel of the company was as follows:		
Short-term employee benefits	498,491	439,437
Post-employment benefits	56,475	47,927
	554,966	487,364

### (b) Transactions with related parties

Other related parties include close family members of key management personnel and entities controlled or jointly controlled by these key management personnel individually or collectively with those close family members.

There have been no transactions with related parties during the current financial year (2022: nil).

## Note 18. Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and leases. The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

		2023	2022
		\$	\$
<b>(i) Financial Assets at amortised cost</b>			
Cash at bank and on hand	5	8,558,248	7,966,014
Trade and other receivables	6	167,822	306,834
Financial Assets	9	624,071	-
<b>Total Financial Assets</b>		9,350,141	8,272,848
<b>(ii) Financial Liabilities at amortised cost</b>			
Trade and other payables	11	3,131,666	6,121,054
Leases	12,15	3,149,044	2,761,817
<b>Total Financial Liabilities</b>		6,280,710	8,882,871

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 19. Commitments

	2023	2022
	\$	\$
<b>Lease Commitments</b>		
Commitments in relation to leases are payable as follows:		
- Not later than 1 year	1,805,699	1,577,531
- Between 1 year and 5 years	1,382,490	1,184,286
Total Payment Commitments	<u>3,188,189</u>	<u>2,761,817</u>
- Less finance charges	<u>(39,145)</u>	<u>-</u>
	<u>3,149,044</u>	<u>2,761,817</u>
Represented by:		
Current (note 12)	1,766,961	1,577,531
Non-current (note 15)	1,382,083	1,184,286
	<u>3,149,044</u>	<u>2,761,817</u>
<b>Capital Commitments</b>		
Commitments in relation to capital expenditure on the renovation of the Club's facilities are as follows:		
Not later than 1 year	<u>-</u>	<u>1,363,409</u>

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 20. Financing Arrangements

	2023	2022
	\$	\$
<b>Finance Facilities Available</b>		
Bank overdraft	500,000	500,000
Business market loans	5,600,000	6,200,000
Master finance lease facility	2,500,000	2,500,000
Business visa facility	30,000	30,000
	<u>8,630,000</u>	<u>9,230,000</u>
<b>Finance Facilities Used</b>		
Bank overdraft	-	-
Business market loans	-	-
Master finance lease facility	-	-
Business visa facility	11,039	17,567
	<u>11,039</u>	<u>17,567</u>
<b>Finance Facilities Unused</b>		
Bank overdraft	500,000	500,000
Business market loans	5,600,000	6,200,000
Master finance lease facility	2,500,000	2,500,000
Business visa facility	18,961	12,433
	<u>8,618,961</u>	<u>9,212,433</u>

## Note 21. Group Entities

### *Ultimate parent Company*

The ultimate parent company is the Albury Sailors, Soldiers and Airmen's Club Ltd

	Country of incorporation	Ownership interest	
		2023	2022
Olive Street Management Group Pty Ltd*	Australia	100%	100%
Tourism Information Solutions Pty Ltd*	Australia	100%	100%

These companies have not been consolidated into the financial statement on the basis they did not trade and there are no transactions to consolidate.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 22. Events Occurring after Reporting Date

There have been no events since the balance date to the date of this report that would have a material effect on the operations of the Club.

## Note 23. Contingencies

### *Contingent Asset*

The Company owns 375 gaming machine entitlements acquired at no cost. These gaming machine entitlements are a tradable commodity within the NSW licensed club industry. However, the value of these gaming machine entitlements have not been recognised as an intangible asset in the statement of financial position on the basis that their value cannot be reliably measured and an active market does not exist.

### *Contingent liability*

The Company has provided a bank guarantee to the value of \$155,000 in favour of the LAB/ TAB in relation to its liquor and TAB operations.

## Note 24. Fair Value Measurements

The Company has the following assets that are measured at fair value on a recurring basis after initial recognition. The Company does not subsequently measure any liabilities at fair value on a recurring basis and has no assets or liabilities that are measured at fair value on a non-recurring basis.

The company selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- the market approach, which uses prices and other relevant information generated by market transactions for identical or similar assets.
- the cost approach, which reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset, including assumptions about risks. When selecting a valuation technique, the Company gives priority to those techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

	2023	2022
	\$	\$
Land (i)	10,170,000	10,170,000
Buildings (i)	26,926,202	19,991,813
	37,096,202	30,161,813

The fair value of freehold land and buildings is based on an external independent valuation performed in June 2019 using the market approach for land and depreciated replacement cost approach for buildings.

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

## Note 25. Auditor Remuneration

	2023	2022
	\$	\$
Remuneration of the auditor:		
Auditing the financial statements	25,565	24,350
Taxation services	20,940	18,190
	<u>46,505</u>	<u>42,540</u>

## Note 26: Entity Details

The Albury Sailors, Soldiers and Airmen's Club Ltd is domiciled and incorporated in Australia. The registered office and principal place of business of the entity is:

The Albury Sailors, Soldiers and Airmen's Club Ltd  
570-582 Olive Street  
Albury NSW 2640

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

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### Opinion

We have audited the financial statements, being general purpose financial statements – simplified disclosure requirements, of The Albury Sailors, Soldiers and Airmen's Club Ltd (the Company), which comprises the statement of financial position at 31 May 2023, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements, including a summary of accounting policies and other explanatory notes and the directors' declaration.

In our opinion, the accompanying financial statements of the Company are in accordance with the Corporations Act 2001, including:

- a) giving a true and fair view of the Company's financial position as at 31 May 2023 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards - Simplified disclosure requirements and the Corporations Regulations 2001.

### Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial statements in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information Other than the Financial Report and Auditor's Report

The directors of the Company are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 May 2023 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

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### *Directors' Responsibility for the Financial Statements*

The directors of the Company are responsible for the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards – simplified disclosure requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### *Auditor's Responsibility*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

Johnsons MME  
Chartered Accountants

Stephen Clarke  
Director

Albury  
24 August 2023

**BOARD OF DIRECTORS AS AT 31ST MAY 2023**



**EDDIE DUNLOP**  
**PRESIDENT**



**MICHAEL CHAPMAN**  
**VICE PRESIDENT**



**MARK LEMAN**  
**VICE PRESIDENT**



**MURRAY ASHCROFT**  
**DIRECTOR**



**MARK DANDO**  
**DIRECTOR**



**COLIN DARTS OAM JP**  
**DIRECTOR**



**OLIVIA MCFARLANE**  
**DIRECTOR**



**NOEL SARGENT**  
**DIRECTOR**



**GERARD DARMODY**  
**CHIEF EXECUTIVE OFFICER**



**THE ALBURY SAILORS, SOLDIERS & AIRMEN'S CLUB LIMITED**

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